

## MICHAEL R. HEILMAN



### PRINCIPAL, UHY CONSULTING, INC.

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 Direct: (678) 602-4414

#### INDUSTRY EXPERTISE:

- Professional Services
- Manufacturing & Distribution
- Consumer Products
- Health Care
- Professional Employer Organizations
- Real Estate
- Retail

#### ACTIVE & PRIOR PROFESSIONAL MEMBERSHIPS:

- Design for Six Sigma Black Belt – The Dow Chemical Company
- Six Sigma Black Belt – The Dow Chemical Company
- Project Management Professional – Project Management Institute
- Certified Faculty Member – University of Phoenix
- Operational Excellence Associate – The Coca Cola Company

#### ACTIVE & PRIOR CIVIC MEMBERSHIPS:

- Educational Foundation Trustee of the Corporation – Alpha Phi Sigma Fraternity
- Director of Corporate Relations for the Educational Foundation – Alpha Chi Sigma Fraternity
- School Governance Council Parent Representative and Chair – Fulton County

Michael Heilman is a Principal with UHY Consulting and a leader of Organization and Operations, providing operational excellence, process automation, program and project management, performance management, and change management to strengthen and transform organizations. He is an accomplished program manager, systems manager, and Six Sigma process design expert with extensive experience managing Procure-to-Pay SAP implementations globally (90+ countries) as well as transactional and manufacturing process improvements in the consumer products, government, hospitality, and chemical industries.

#### PROFESSIONAL EXPERIENCE:

- Experienced professional in Business Process Optimization (BPO) and Six Sigma practices from idea generation through full execution of processes, systems and user adoption while creating a culture of continuous improvement.
- Led a global Procure-to-Pay business process redesign for over 3.4 million invoices and nearly 1 million payments annually, and the associated SAP S/4 Hana system design across 90+ countries and 250+ legal entities over 20 months.
- Led the activities for a \$28 million relocation of a 60+ year old business and manufacturer of metallic particles and powders in Michigan for an eminent domain project. Activities included equipment redesigns and automation at lower cost than direct replacement, plant layout reviews, quote reviews, project management and coordination with environmental and permitting agencies. Resulted in meeting move out goals and over \$6.4 million in savings to the sponsoring Department of Transportation agency.
- Provided consulting expertise for the relocation of a chemical blending facility in Colorado including an assessment of chemical hazards and National Fire Protection Association (NFPA) regulations that resulted in over \$1.2 million in savings to the local city government.
- Designed and implemented program management standards and Agile deliverables (362) for an Epicor Prophet 21 Distribution Supply Chain and Wireless Warehouse implementation in less than 6 months.
- Implemented SAP systems, including MRP, ERP, SRM, GRC modules globally for beverage and chemical companies in the Fortune 100.

#### BACKGROUND:

- Design for Six Sigma and Six Sigma Black Belt – The Dow Chemical Company
- Certified Faculty Associate – The University of Phoenix
- Operational Excellence Associate – The Coca-Cola Company
- Master of Business Administration, Management, Georgia State University
- Bachelor of Science in Chemistry, Indiana University Bloomington